# Price Transmission and Market Growth in Different Supply Chains

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#### Introduction

- Demand growth
  - A main driver for increased production of some products
  - The main driver for bringing some species to the brink of extinction
- Price transmission and organization of suppy chains

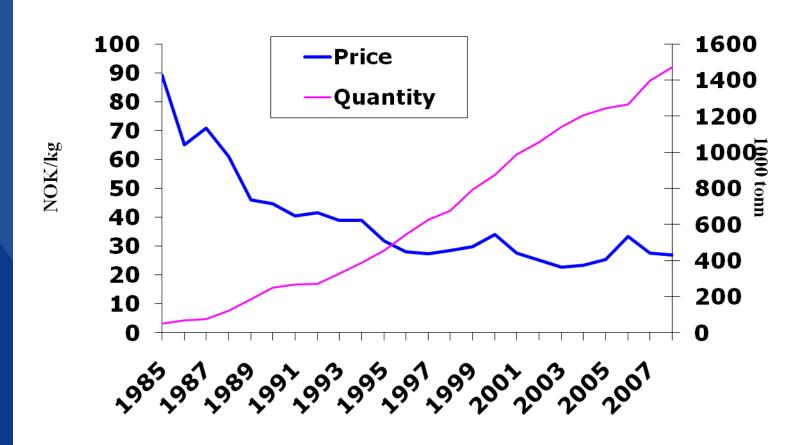


# Why is aquaculture production increasing?

- Two main explanations
  - 1. Lower production cost makes it profitable to sell the product at lower prices
  - 2. Increased demand because of changed consumer preferences makes the consumers wiling to buy more at the same price
- Until the mid 1990s productivity growth was the main engine in the growth of salmon aquaculture
- After this, demand growth has taken over as the main engine, as productivity growth has slowed

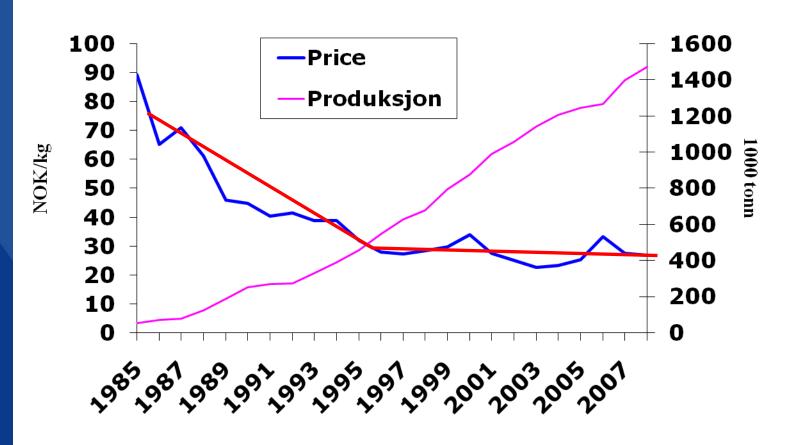


# Norwegian export price and global production of Atlantic salmon: Demand growth is becoming more important





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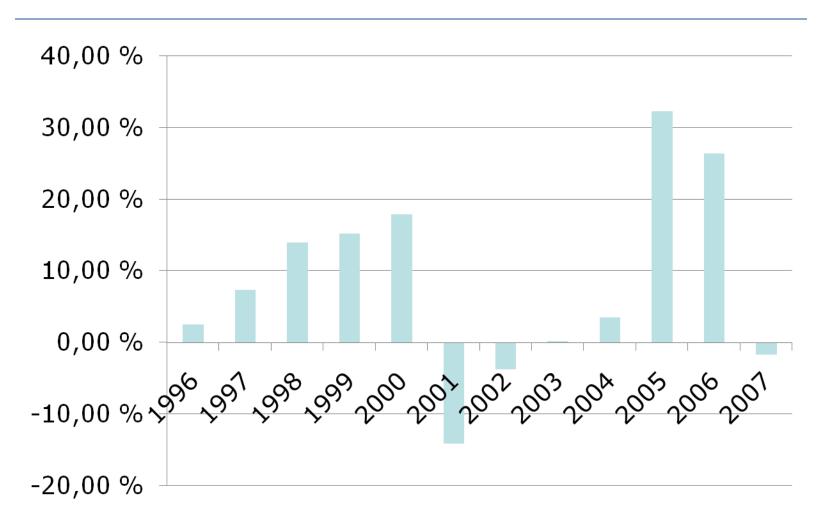


#### Demand growth is becoming more important

- Profitable growth during the last decade has been possible because of demand growth
  - Demand growth is primarily due to product development and new market channels
    - For many new products, there is a large degree of capital binding in the production
- Traditionally measured with trends and indicator variables
  - DEA and other nonparametric approaches



# Demand growth, EU





# Other species

- Shrimp
- Pangasius and tilapia
- Sea bass and sea bream
- Bluefin tuna
- Cod
- Interaction



## Price cycles are unavoidable

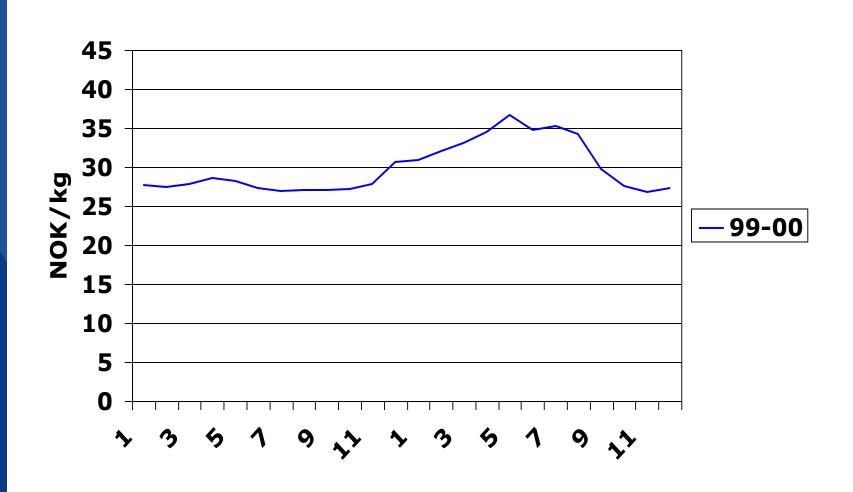
- Seafood supply chains have changed from traditional spot oriented chain to chains with a significant number of new transaction forms,
  - Salmon most advanced
    - Mainly after the salmon has left Norway and the UK
  - Also gives a number of new types of risks in the supply chain
- As long as nobody can predict productivity and demand growth with sufficient precision, there will be price cycles
  - Chile and exchange rates seems to be most important for the current salmon cycle
  - Pangasius is hit by the financial crises
  - Sea Bream
- Is present in all commodity markets
  - The larges commodity market in the world, crude oil is as exposed as any other market



- The price is the most important mechanism to ration any product
- Still, one may wonder if salmon prices above 40NOK/kg is necessary in short period when there at any point is significant quatities available in the pens and production cost is around 20 NOK/kg.

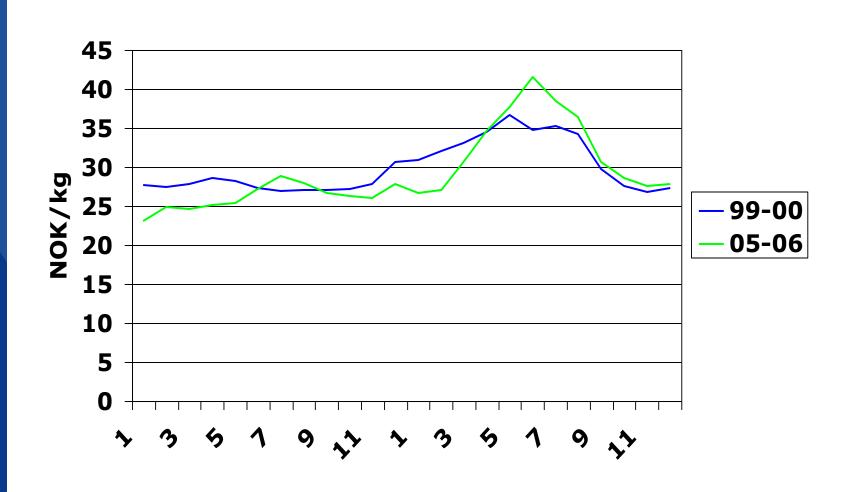


# Salmon price during "bubbles"



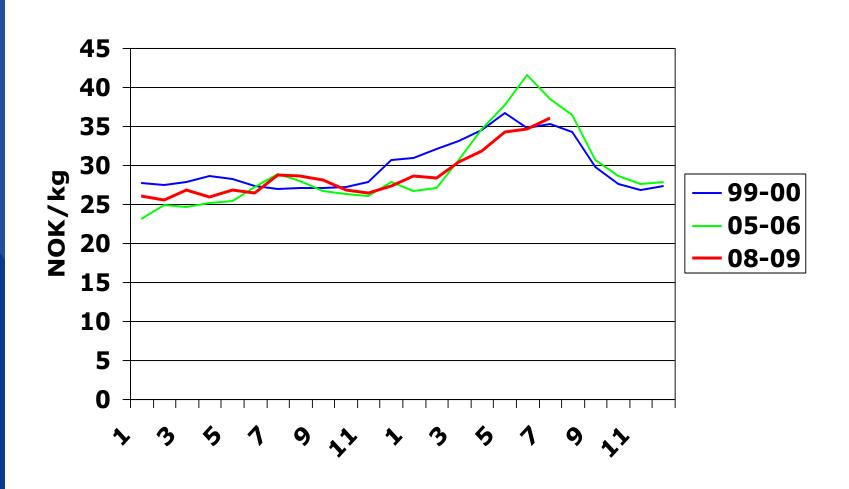


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### Salmon price during "bubbles"

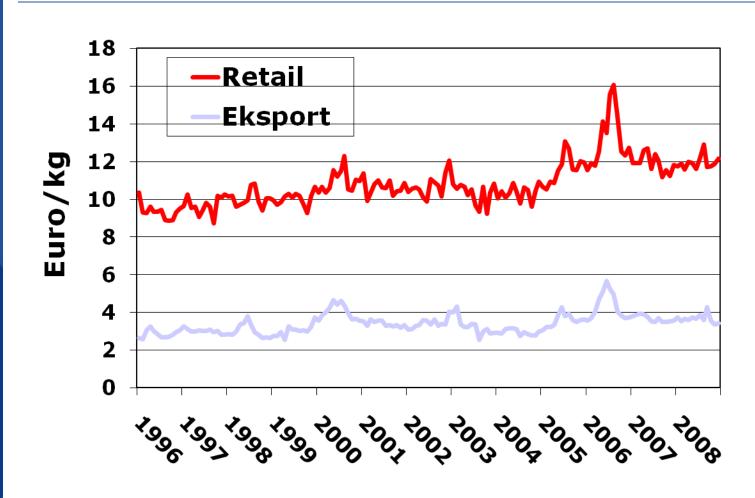




- It is a limited supply together with the fact that som buyers must have salmon that create these bubbles
- Is there some particular factors during some summers that creates these bubbles in the years 2000, 2006 and 2009?
- A tight market seems to be a necessary but noe sufficient condition

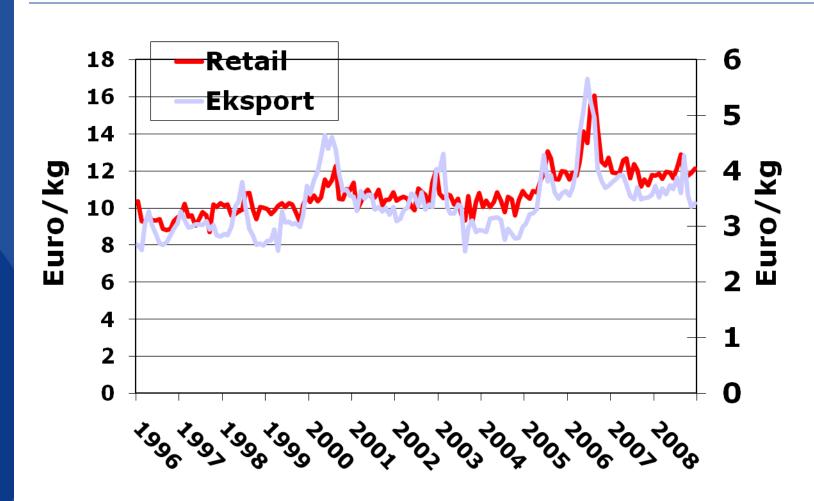


# Norwegian and French fillet prices



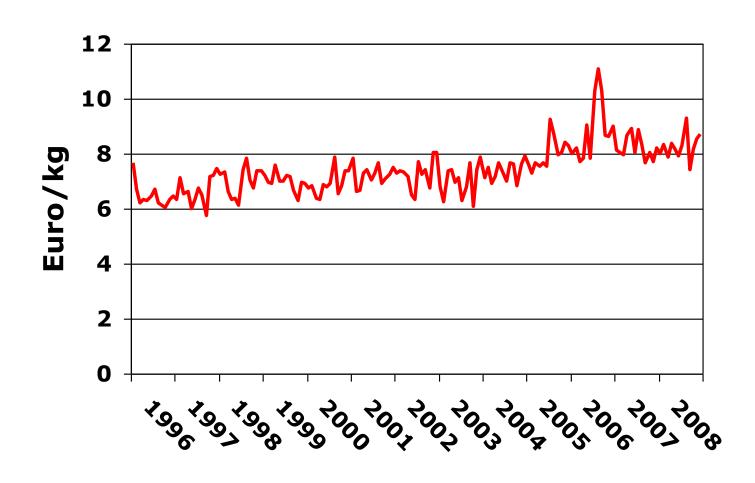


# Norwegian and French fillet prices



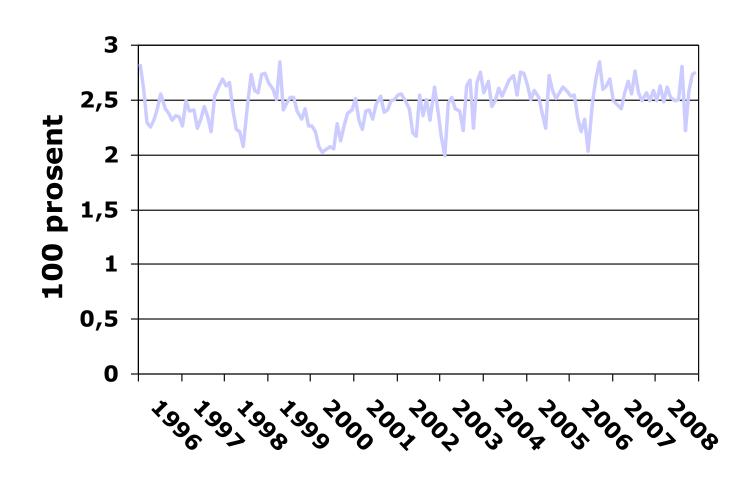


#### Margin



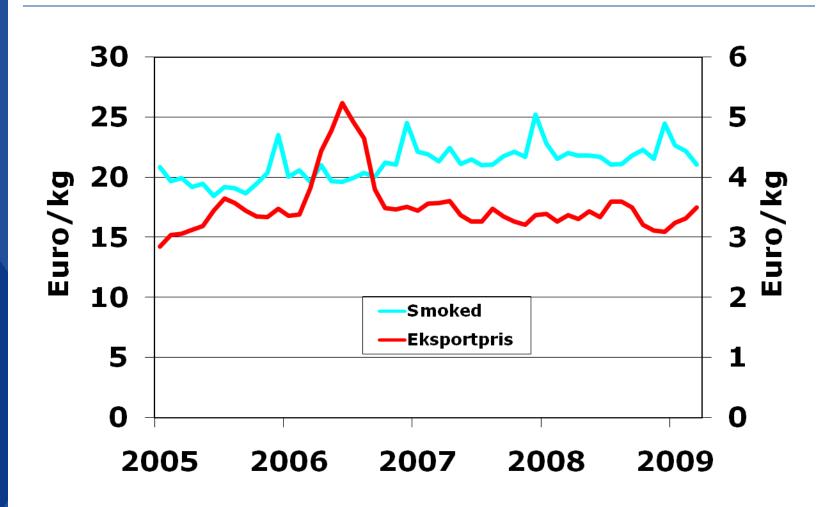


#### Percent markup



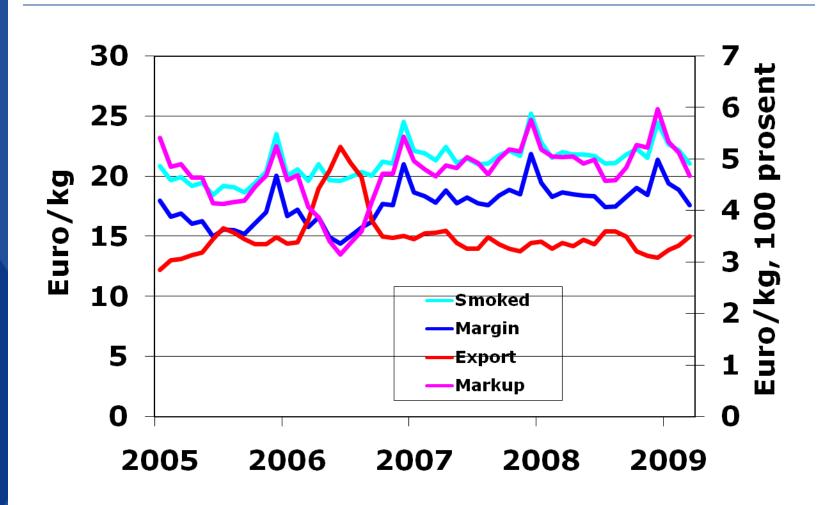


# France, smoked salmon



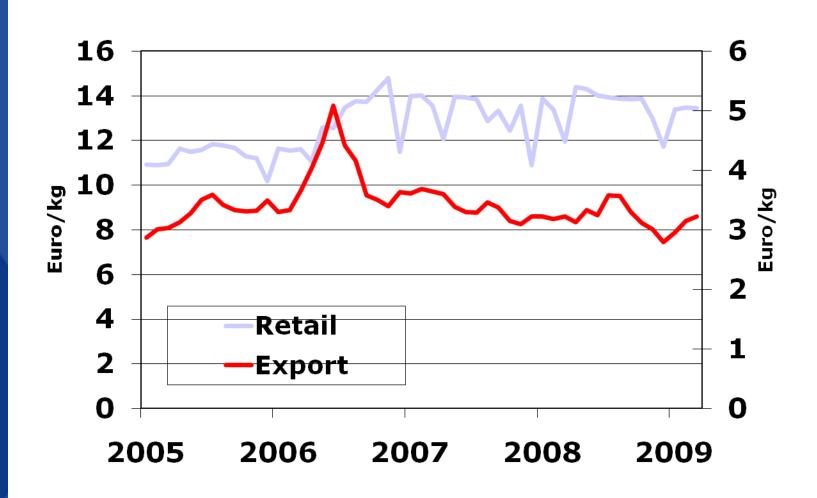


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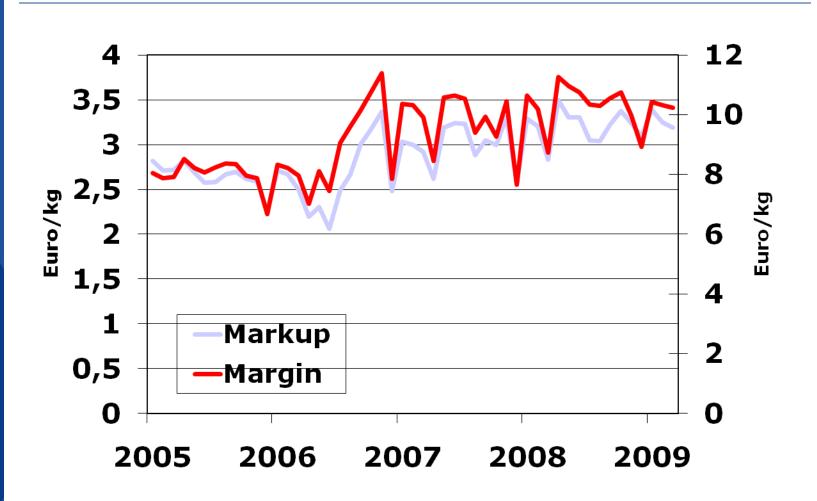


# UK, fresh fillets



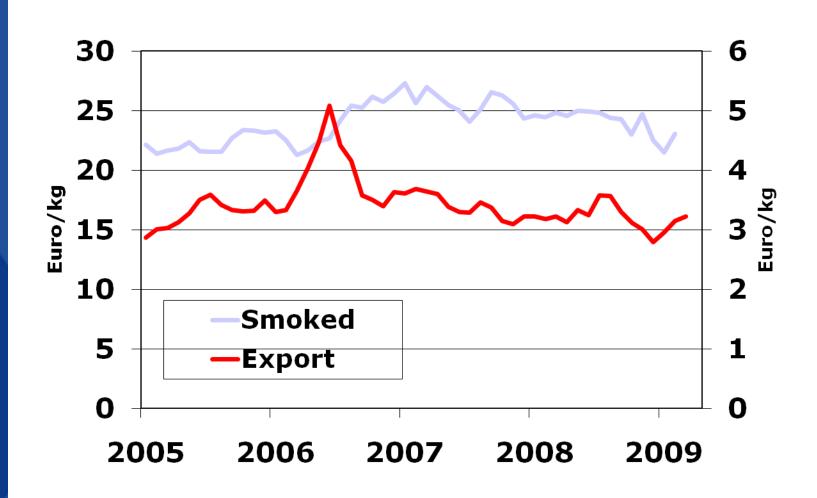


# UK, fresh fillets





# UK, smoked salmon





#### Price transmission differs

- Price cycles is transmitted differently in different supply chains
  - The cycles also influenc profitability for companies in different chains differently
- One can observe price transmission elasticities that are one and basically zero, and that some price changes are permanent while others are being absorbed by intermediaries
  - Implies different risk premium in the different supply chains
- Price transmission tend to be high upstream



# We know too little about intermediaries

- The effect for smoked salmon in France is most likely the most representative for more processed products
  - Retail chains demand stable prices in the short run
- The companies must then have finacial ability to get through the cycles, or find other means for insurance
  - But the requires capital that must give a return
  - In periods with high prices, some intermediaries will disappear, and reappear (as new firms) when prices comes down
  - Both structures creat risk costs in the supply chain,
    and reduce the competitiveness for salmon



#### Other measures

- Contracts
- Vertical integration
- Futures (Fish Pool)
- All approaches gives a smother cash flow, but as costs
- With futures the risk premium is most explicit



#### Other issues

- Reexports
  - China, then Vietnam and now India
  - Polan
- Cod
  - The share of dried and salted products are higher when prices are high
  - The frozen industry has moved to China
- Pangasius
  - As a cluster
  - In processing companies
  - In India



#### Per capita seafood consumption, USA

